

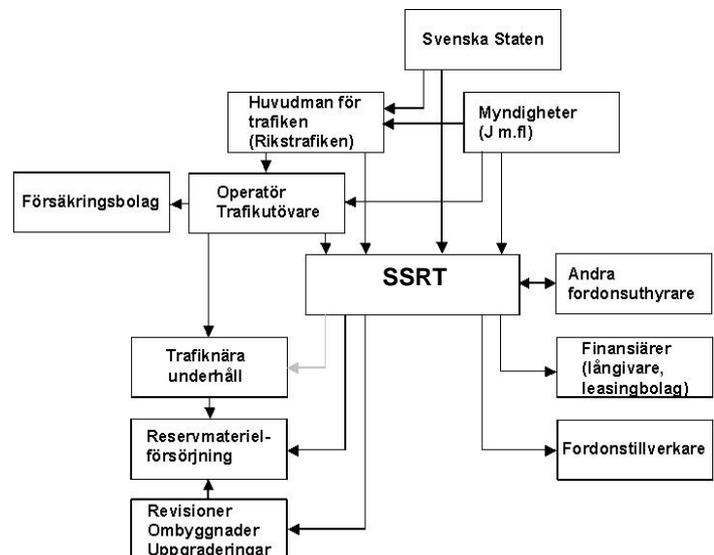
The Challenge

As part of a restructuring of the Swedish rail sector, the state agency Swedish State Railways were to take over a fleet of vehicles from the passenger train operator SJ AB. The vehicles should be made available for rental by different operators, primarily those operating state franchisees.

Swedish State Railways had less than six months to:

- establish a vehicle administration,
- organise and take over vehicles,
- establish rental contracts.

Transrail was given the overall responsibility to carry out these activities.



Our Solution

Starting with a market- and relationship analysis, we suggested a plan for how to structure Swedish State Railways new vehicle business (SSRT), and how the takeover of vehicles should be done. Our plan and activities included technical, organisational, economic and legal issues. Five main issues were addressed:

1. Identify short and long-term objectives for SSRT, and which activities these would entail.
2. Identify and define contractual relationships with interfacing parties; in total more than 20 contracts.
3. Define and source the vehicle administration, with necessary supporting functions.

The administration was outsourced (through public procurement) and Transrail carried out a major part of this process.

4. Define necessary information for each vehicle and vehicle type to be taken over.

This activity involved inspection of the vehicles according to a standardised protocol and building of vehicle status database. Another important issue concerned transfer of the necessary technical documentation.

5. Define and secure responsibility for light and heavy maintenance, and define the difference between the two.

These definitions were important interfaces between SSRT on one hand and the operators on the other.

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